EXTENDED TO AUGUST 15, 2023

Form **991**

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Ireasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2021 calendar year, or tax year beginning OCT 1, 2021 and ending SEP 30, and ending SEP 30, 2022 Open to Public

B c	heck if	C Name of organization	<u> </u>	D Employer ident	ification number
Y	Addre	GIRL SCOUTS HEART OF THE SOUTH			
	_cnang _Name _chang			62-0502	197
	□Initial		Room/suite		
	_return ∃Final	925 VALLEVEDOOK DETVE	ROOM/Suite	E Telephone num (800)62	
	⊒return termir	_		G Gross receipts \$	7,066,860.
	ated ∏Amen	City or town, state or province, country, and ZIP or foreign postal code MEMPHIS, TN 38120			
	⊒return ∏Applio	•		H(a) Is this a group	
	⊒tion pendi	SAME AS C ABOVE		for subordinat	······ — —
	•		or 52	H(b) Are all subordinate	
		empt status: \(\bigcup \) 501(c)(3) \(\bigcup \) 501(c) (\(\bigcup \) \(\bigcup \) (insert no.) \(\bigcup \) 4947(a)(1) \(\bigcup \) te: \(\bigcup \) WWW • GIRLSCOUTSHS • ORG	01 32	———————————————————————————————————————	a list. See instructions
		organization: X Corporation	I Vaa	H(c) Group exemp	M State of legal domicile: TN
	rt I	Summary	L 16a	ii oi ioimation. ±555	WI State of legal dominione. 114
		Briefly describe the organization's mission or most significant activities: GIRL	SCOII	TING BUILDS	GIRLS OF
Activities & Governance	•	COURAGE, CONFIDENCE, AND CHARACTER, WHO	MAKE	THE WORLD A	BETTER
naı	2	Check this box if the organization discontinued its operations or dispo			
ver	3	·		1	3 21
Ö	4	Number of independent voting members of the governing body (Part VI, line 1b)			4 21
Š		Total number of individuals employed in calendar year 2021 (Part V, line 2a)			5 82
itie		Total number of volunteers (estimate if necessary)			6072
cţi		Total unrelated business revenue from Part VIII, column (C), line 12			a 0.
Ă		Net unrelated business taxable income from Form 990-T, Part I, line 11			<u>и</u> 0.
				Prior Year	Current Year
an.	8	Contributions and grants (Part VIII, line 1h)		837,955	
nu	9	Program service revenue (Part VIII, line 2g)		31,323	
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		1,488,429	
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		3,415,296	
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,773,003	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		8,445	
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0	
ý	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	- I	2,068,798	2,038,769.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)	·····	0	
be	b	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 237,6	58.		
Ě		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		942,396	. 1,128,007.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		3,019,639	. 3,170,901.
		Revenue less expenses. Subtract line 18 from line 12		2,753,364	. 1,647,413.
or				Beginning of Current Yea	r End of Year
ets	20	Total assets (Part X, line 16)		11,748,407	
Ass d Ba	21	Total liabilities (Part X, line 26)	·····	238,838	
Net Assets or Fund Balances	22	Net assets or fund balances. Subtract line 21 from line 20		11,509,569	. 12,276,765.
	rt II	Signature Block	•		•
Unde	er pena	lties of perjury, I declare that I have examined this return, including accompanying schedule	s and state	ments, and to the best of	my knowledge and belief, it is
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wl	hich prepare	er has any knowledge.	
Sigr	1	Signature of officer		Date	
Her	е	VENUS CHANEY, CEO			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid		CHRISTA JIN YAO PUTMAN		self-em	
Prep		Firm's name WATKINS UIBERALL, PLLC		Firm's EIN	62-1804252
Use	Only	Firm's address 1661 AARON BRENNER DR., STE 300			
		MEMPHIS, TN 38120		Phone no. (
Mav	the II	RS discuss this return with the preparer shown above? See instructions			X Yes No

ı u	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: GIRL SCOUTING BUILDS GIRLS OF COURAGE, CONFIDENCE, AND CHARACTER, WHO MAKE THE WORLD A BETTER PLACE.
3	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,621,810 · including grants of \$ 4,125 ·) (Revenue \$ 3,044,548 ·) GIRL SCOUTING IS ONE PROGRAM, GIRL SCOUT LEADERSHIP EXPERIENCE. THE GIRL SCOUTS HEART OF THE SOUTH SERVES YOUNG WOMEN, AGES 5-17 IN A 59 COUNTY AREA IN THREE STATES. THE COUNCIL RECRUITS AND TRAINS VOLUNTEERS, PLANS EVENTS, OPERATES CAMPS AND PROVIDE YEAR-ROUND PROGRAMS.
4b	(Code:) (Expenses \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)
4e	Total program service expenses ► 2,621,810.

132002 12-09-21

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	<u> </u>
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			3,7
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			,
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		 ₩
_	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			_V
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	_		x
_	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	40	Х	
44	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	21	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а		11a	Х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	Па	- 21	
ь	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
•	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	110		
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		37	
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			\ _{3,7}
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_		v
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

	990 (2021) GIRL SCOUTS HEART OF THE SOUTH 62-0502 rt IV Checklist of Required Schedules (continued)			age 4
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete</i> Schedule J	23		х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Ves." complete			

31	bid the organization liquidate, terminate, or dissolve and cease operations? If res, complete scriedule N, Part I	31		_^
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	0			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eporta	ble gaming			
	(gambling) winnings to prize winners?			1c	X	

132004 12-09-21

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			37
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			,
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h o	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	-		
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			37
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		<u> </u>
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	4-		_v
	excess parachute payment(s) during the year?	15		X
16	If "Yes," see the instructions and file Form 4720, Schedule N.	10		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		
17	If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.	"		

Form **990** (2021) 6 132005 12-09-21 2021.05080 GIRL SCOUTS HEART OF THE SO 8815___1

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 21			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
		_	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ TN , MS			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s only) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are	d fina	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	CAROL STARR - (901)767-1440			
	825 VALLEYBROOK DRIVE, MEMPHIS, TN 38120			

132006 12-09-21 Form **990** (2021)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

oxdet Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	box	not c , unle	heck ss pe	ition more rson	than is bot	h an	(D) Reportable compensation	(E) Reportable compensation from related	(F) Estimated amount of other
	week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) MELANIE SCHILD CEO	40.00			х				135,000.	0.	6,602.
(2) VENUS CHANEY	40.00			^				133,000.	0.	0,002.
INTERIM CEO	40.00	1		х				88,002.	0.	7,203.
(3) LORI PATTON	1.00							00,002.	•	7,203.
CHAIR	1100	x		x				0.	0.	0.
(4) SHARON YOUNGER	1.00							-		
FIRST VICE CHAIR		Х		х				0.	0.	0.
(5) JIL GREENE	1.00									_
SECOND VICE CHAIR		Х		х				0.	0.	0.
(6) DR. DIVYA CHOUDHARY	1.00									
SECRETARY		Х		Х				0.	0.	0.
(7) NANCY COCHRAN	1.00									
TREASURER		Х		Х				0.	0.	0.
(8) TRACEY ZERWIG FORD	1.00									
BOARD DEVELOPMENT COMMITTEE CHAIR		Х		Х				0.	0.	0.
(9) CASEY CONDRA	1.00									
GREAT MEMPHIS AREA CHAIR		Х		Х				0.	0.	0.
(10) LEONIE HEFLEY	1.00							_	_	_
WEST TN CHAIR		Х		Х				0.	0.	0.
(11) ABI RAYBURN	1.00							_	_	_
NORTHEAST MS CHAIR		Х		Х				0.	0.	0.
(12) BISHOP PHOEBE ROAF	1.00									
MEMBER AT LARGE	1	Х						0.	0.	0.
(13) CYNTHIA BRADFORD	1.00	١							•	•
MEMBER AT LARGE	1 00	Х						0.	0.	0.
(14) DEBRA WEST	1.00								•	0
MEMBER AT LARGE	1 00	Х						0.	0.	0.
(15) DIEGO LEJWA	1.00	٠,,							0	0
MEMBER AT LARGE	1 00	Х			_			0.	0.	0.
(16) GINA SWEAT	1.00	Ţ.							^	^
MEMBER AT LARGE	1 00	Х		\vdash		-	\vdash	0.	0.	0.
(17) KEITH FULCHER	1.00	x						0.	0.	0.
MEMBER AT LARGE	<u> </u>	Λ						1 0.	0.	Eorm 990 (2021)

132007 12-09-21

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

NOUTE Part Noute Secretary Noute No	(A) Name and title	(B) Average hours per		not c	Pos heck		e than		(D) Reportable	(E) Reportable compensation		(F) Estimate	
1.80 LORSTYA RIDD 1.00 X 0.0.0.0.0.0.0.0.0.13 MADSLETUE TAYLOR 1.100 X 0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0		week (list any hours for related organizations below line)	offi	cer an	nd a c	direct	or/trus	stee)	from the organization (W-2/1099-MISC/	from related organizations (W-2/1099-MISC/	'	other ompensa from th organizat and relat	ation e tion ted
(19) MADRIESTER TAYLOR 1.00 X		1.00	,,							0			^
MEMBER AT LARGE X 0		1 00	A			-	+		0.	U	•		0.
Table Tab	, ,	1.00	x						0.	0			0.
MEMBER AT LARGE X 0		1.00					+		•		+		.
(22) ROSEMARIE FAIR MIRMBRR AT LARGE		1.00	x						0.	0			0.
1.00 X 0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0		1.00				1							
MEMBER AT LARGE X	MEMBER AT LARGE		Х						0.	0			0.
1b Subtotal	(22) LARA BOWMAN	1.00											
EX-OFFICIO ADVISOR X	MEMBER AT LARGE		Х						0.	0	•		0.
1b Subtotal	(23) PAMELA EVANS	1.00											
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1	EX-OFFICIO ADVISOR		Х						0.	0	•		0.
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1													
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1			-										
c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1			1										
d Total (add lines 1b and 1c).	1b Subtotal							▶	223,002.	0	•	13,8	05.
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1 Yes No													
Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization or individual for services freedred to the organization? If "Yes," complete Schedule J for such individual for services freedred to the organization? If "Yes," complete Schedule J for such person from any unrelated organization or individual for services freedred to the organization? If "Yes," complete Schedule J for such person from the organization? If "Yes," complete Schedule J for such person from the organization for the organization? If "Yes," complete Schedule J for such person from the organization. Report compensation for the calendar year ending with or within the organization is tax year. (A) (B) (C) Compensation Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization from the o	d Total (add lines 1b and 1c)								223,002.	0	•	13,8	05.
Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1 a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization is compensation from the organization. 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization. Compensation	2 Total number of individuals (including but n	ot limited to th	ose	liste	ed a	bov	e) wl	no re	eceived more than \$100	,000 of reportable			_
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address NONE Description of services 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization. Provided the organization of the calendar year ending with or within the organization's tax year.	compensation from the organization											157	1
line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address NONE Bescription of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0	O Did the apprinction list on farmous officer		1			. 1				Jamas an		Yes	No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (B) (C) Compensation Compensation 1 Compensation of services (A) NONE Description of services Compensation											١,		x
and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0												•	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0	•	•							•	•		4	х
rendered to the organization? If "Yes," complete Schedule J for such person 5 X Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) (C) (C) (C) (C) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D													
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Compensation NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 0											5	5	Х
the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Compensation NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation \(\bigset\$0	Section B. Independent Contractors												
(A) Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	1 Complete this table for your five highest co	mpensated in	depe	ende	ent c	cont	racto	ors t	hat received more than	\$100,000 of comper	satio	on from	
Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation From the organization 0	the organization. Report compensation for	the calendar y	ear	endi	ng ι	with	or w	ithir	n the organization's tax	year.			
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0		addraga	37/	\ *****	,					om do o o	Com		
\$100,000 of compensation from the organization 0	Name and business	auuress	1/(ואנ	<u> </u>			\dashv	Description of s	ervices	Con	iperisatio	·III
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0								-					
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0								_					
\$100,000 of compensation from the organization 0													
\$100,000 of compensation from the organization 0	2 Total number of independent continue.	naludia a la ca	·	:	A 4 ·	4 L			l abaya) wha wa - this l	age that			
\$ 100,000 of componential organization p	·	ŭ	IOL II	ше	u (0		_	51 0 0	i abovej who received m	IOIE IIIAN			
	The state of the s										Fo	rm 990 (2021)

Ра	rt V	Ш						
			Check if Schedule O contains a response	or note to any lin				
					(A) Total revenue	(B) Related or exempt	(C) Unrelated	(D) Revenue excluded
					Total Teveriue		business revenue	from tax under
-								sections 512 - 514
ints			Federated campaigns 1a	66,091.				
Gra			Membership dues 1b					
ts, An		С	Fundraising events 1c					
Gif ilar		d	Related organizations 1d					
Contributions, Gifts, Grants and Other Similar Amounts			Government grants (contributions) 1e					
rtio		f	All other contributions, gifts, grants, and					
Fig			similar amounts not included above 1f	1,503,871.				
ont of (g	Noncash contributions included in lines 1a-1f					
<u>a</u>		h	Total. Add lines 1a-1f	<u></u>	1,569,962.			
				Business Code				
ice	2	а	VARIOUS PROGRAMS	900099	55,780.	55,780.		
er ue		b						
n S		С						
ara Re		d						
Program Service Revenue		е						
ъ			All other program service revenue					
		g	Total. Add lines 2a-2f		55,780.			
	3		Investment income (including dividends, intere	<i>'</i>	150 272			150 070
			other similar amounts)		150,272.			150,272.
	4		Income from investment of tax-exempt bond p					
	5		Royalties (i) Real	(ii) Personal				
		_		(II) Fersorial				
	6		Gross rents 6a	 				
			Less: rental expenses 6b	 				
			Rental income or (loss) 6c					
			Net rental income or (loss) Gross amount from sales of (i) Securities	(ii) Other				
	′	а	assets other than inventory 7a	(ii) Oti ioi				
		h	Less: cost or other basis					
e		D	and sales expenses 7b					
Revenue		_	Gain or (loss) 7c					
Rev			Net gain or (loss)	<u> </u>				
ē			Gross income from fundraising events (not	·····				
оth	Ü	"	including \$ of					
_			contributions reported on line 1c). See					
			Part IV, line 18 8a	65,656.				
		b	Less: direct expenses 8b	12,124.				
					53,532.			53,532.
			Gross income from gaming activities. See		•			·
			Part IV, line 19 9a					
		b	Less: direct expenses 9b					
			N. 1					
	10	а	Gross sales of inventory, less returns					
			and allowances 10a	5,196,354.				
		b	Less: cost of goods sold 10b	2,236,422.				
			Net income or (loss) from sales of inventory		2,959,932.	2,959,932.		
S				Business Code				
eon	11	а	OTHER REVENUE	900099	28,836.	28,836.		
lan		b						
Sel Se		С						
Miscellaneous Revenue			All other revenue					
		е	Total. Add lines 11a-11d		28,836.			
	12		Total revenue. See instructions		4,818,314.	3,044,548.	0.	203,804.

132009 12-09-21

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do	Check if Schedule O contains a respon not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
_	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic	4,125.	4,125.		
_	individuals. See Part IV, line 22	4,143.	4,143.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
3	trustees, and key employees	236,807.	197,909.	21,132.	17,766
6	Compensation not included above to disqualified	23070070	13773031	21/1321	27,700
U	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,261,965.	1,054,678.	112,613.	94,674
8	Pension plan accruals and contributions (include	, ==,===	, ,	==, -=-	/
-	section 401(k) and 403(b) employer contributions)	247,993.	207,198.	22,195.	18,600
9	Other employee benefits	177,264.	148,101.	15,868.	13,295
10	Payroll taxes	114,740.	95,865.	10,270.	8,605
11	Fees for services (nonemployees):	,	,	, -	. ,
 а					
b	Legal				
c		22,500.		22,500.	
	Lobbying	•		,	
e	D (' 1(1 ' ' ' ' O D ' N' I' 47				
f	Investment management fees				
g	//(!) 44				
J	column (A), amount, list line 11g expenses on Sch O.)	128,304.	105,411.	17,598.	5,295
12	Advertising and promotion	13,866.	13,614.		252
13	Office expenses	129,716.	108,382.	11,605.	9,729
14	Information technology				
15	Royalties				
16	Occupancy	436,927.	365,053.	39,104.	32,770
17	Travel	40,561.	26,008.	7,638.	6,915
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	19,948.	16,665.	1,787.	1,496
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	115,419.	96,433.	10,330.	8,656
23	Insurance	75,788.	63,418.	6,731.	5,639
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)				
а	TELEPHONE AND INTERNET	78,280.	65,400.	7,009.	5,871
b	VEHICLE AND EQUIPMENT M	53,710.	43,476.	2,915.	7,319
С	MISCELLANEOUS	7,511.	6,444.	557.	510
d	POSTAGE AND SHIPPING	4,212.	3,630.	316.	266
е	All other expenses	1,265.		1,265.	
25	Total functional expenses. Add lines 1 through 24e	3,170,901.	2,621,810.	311,433.	237,658
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Pal	IL A	Dalance Sheet					
		Check if Schedule O contains a response or not	e to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			5,739,943.	1	7,323,145.
	2	Savings and temporary cash investments		2			
	3	Pledges and grants receivable, net	116,802.	3	81,000.		
	4	Accounts receivable, net				4	27,290.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst					
		controlled entity or family member of any of thes	e pers	ons		5	
	6	Loans and other receivables from other disqualit	ied pe	rsons (as defined			
		under section 4958(f)(1)), and persons described	l in sec	ction 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			66,903.	8	64,607.
⋖	9	Prepaid expenses and deferred charges			9,559.	9	7,845.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D		4,340,469.			
	b	Less: accumulated depreciation	10b	3,041,191.	1,333,922.	10c	1,299,278.
	11	Investments - publicly traded securities			4,481,278.	11	3,749,159.
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line	I1			13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11	44 540 405	15	40 550 004		
	16	Total assets. Add lines 1 through 15 (must equa			11,748,407.	16	12,552,324.
	17	Accounts payable and accrued expenses	234,321.	17	272,078.		
	18	Grants payable	A F17	18	2 401		
	19	Deferred revenue			4,517.	19	3,481.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
ies	22	Loans and other payables to any current or form					
ij		trustee, key employee, creator or founder, subst					
Liabilities		controlled entity or family member of any of thes				22	
	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated		_		24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines	17-24	i. Complete Part X		OE.	
	26	of Schedule D Total liabilities. Add lines 17 through 25			238,838.	25 26	275,559.
	20	Organizations that follow FASB ASC 958, che			230,030.	20	273,333.
es		and complete lines 27, 28, 32, and 33.	CK IICI				
anc	27				11,195,068.	27	11,936,097.
Bal	28	Net assets with donor restrictions			314,501.	28	340,668.
pu		Organizations that do not follow FASB ASC 9			322/332		3 2 7 7 3 3 3
교		and complete lines 29 through 33.	JO, 0110				
ō	29	Capital stock or trust principal, or current funds				29	
sets	30	Paid-in or capital surplus, or land, building, or eq				30	
Ass	31	Retained earnings, endowment, accumulated inc	-			31	
Net Assets or Fund Balances	32	Total net assets or fund balances			11,509,569.	32	12,276,765.
_	33	Total liabilities and net assets/fund balances			11,748,407.	33	12,552,324.
				·····			Form 990 (2021)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,81		
2	Total expenses (must equal Part IX, column (A), line 25)	2				01.
3	Revenue less expenses. Subtract line 2 from line 1	3		-		13.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4				69.
5	Net unrealized gains (losses) on investments	5				11.
6	Donated services and use of facilities	6			3,2	94.
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	12	, 27	6,7	65.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	e O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	_X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	à,			
	consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	i,			
	review, or compilation of its financial statements and selection of an independent accountant?			2c	<u> </u>	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	nedule	Ο.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	-				
	Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired au	ıdit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization GIRL SCOUTS HEART OF THE SOUTH 62-0502197 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support		•	,				
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total	
	Gifts, grants, contributions, and	. ,	, ,	, ,	, ,	` ,	.,	
	membership fees received. (Do not							
	include any "unusual grants.")	525,361.	569,826.	404,106.	837,955.	1569962.	3907210.	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge	505 264	560 006	404 106	008 055	1560060	2000010	
	Total. Add lines 1 through 3	525,361.	569,826.	404,106.	837,955.	1569962.	3907210.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						3907210.	
	Public support. Subtract line 5 from line 4.						3907210.	
	etion B. Total Support	() 22/-	" > 00 + 0	() 00/0	(, , , , , , ,		<u> </u>	
	ndar year (or fiscal year beginning in)	(a) 2017 525, 361.	(b) 2018 569,826.	(c) 2019 404, 106.	(d) 2020 837,955.	(e) 2021 1569962.	(f) Total 3907210.	
	Amounts from line 4	323,301.	309,020.	404,100.	031,933.	1309902.	3907210.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,	21,855.	33,273.	30,570.	68,385.	150,272.	304,355.	
_	and income from similar sources	21,000.	33,273.	30,370.	00,303.	130,272.	304,333.	
9	Net income from unrelated business							
	activities, whether or not the							
10	business is regularly carried on Other income. Do not include gain							
10	or loss from the sale of capital							
	assets (Explain in Part VI.)							
11	Total support. Add lines 7 through 10						4211565.	
12	Gross receipts from related activities,	etc. (see instruction	nns)			12 29	,694,783.	
	First 5 years. If the Form 990 is for the					<u> </u>	,	
	organization, check this box and stop							
Sec	ction C. Computation of Publ							
	Public support percentage for 2021 (I			column (f))		14	92.77 %	
	Public support percentage from 2020					15	94.26 %	
	33 1/3% support test - 2021. If the o					nore, check this bo	x and	
	stop here. The organization qualifies	as a publicly supp	orted organization				►X	
b	33 1/3% support test - 2020. If the o							
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			▶□	
17a	10% -facts-and-circumstances tes	t - 2021. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,	
	and if the organization meets the fact	s-and-circumstanc	es test, check this	box and stop he	r e. Explain in Part	VI how the organiz	ation	
	meets the facts-and-circumstances te	st. The organization	on qualifies as a pu	ublicly supported o	organization		▶□	
b	10% -facts-and-circumstances tes	t - 2020. If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or	
	more, and if the organization meets the	ne facts-and-circun	nstances test, che	ck this box and st	op here. Explain in	n Part VI how the		
	organization meets the facts-and-circ		-					
18	8 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions							

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	qualify under the tests listed be ction A. Public Support	elow, please com	plete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and	(a) 2017	(b) 2010	(6) 2019	(u) 2020	(e) 2021	(i) iotai
•	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
2	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the						
•	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7 <i>a</i>	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
C	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
	ndar year (or fiscal year beginning in) 🖊	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	: Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included on line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital						
13	assets (Explain in Part VI.)						
	First 5 years. If the Form 990 is for the	e organization's f	irst second third	fourth or fifth tax	vear as a section	I 501(c)(3) organizat	ion
••		· ·			•	. , . ,	▶ □
Sec	ction C. Computation of Publi						
	Public support percentage for 2021 (li			column (f))		15	%
	Public support percentage for 2021 (iii					16	
	ction D. Computation of Inves					1 10 1	70
17						17	%
18	Investment income percentage from 2					18	
	33 1/3% support tests - 2021. If the						
196	more than 33 1/3%, check this box ar						17 13 1101
L	33 1/3% support tests - 2020. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						
20	i intato roundationi il tile organization	i ala not onech a		a, or rob, oriect t	THE DOT WHO SEE III	J. 40110113	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	4		
	1		
	2		
	3a		
	3b		
	_		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b 5c		
	30		
	6		
	6		
	7		
	8		
	9a		
	01-		
	9b		
	9с		
	10a		
	10b		
مادياه		~ 000	2004

Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations			
			Yes	No
	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	tion C. Type II Supporting Organizations			
			Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	_		
	the supported organization(s). tion D. All Type III Supporting Organizations	1		
3601	non b. All Type III Supporting Organizations		V	NI -
	Did the appropriation may ride to each of its appropriate appropriations, by the least day of the fifth mouth of the		Yes	No
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	•		
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instruction	s).		
а	The organization satisfied the Activities Test. Complete line 2 below.	•		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instructio	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Sche	edule A (Form 990) 2021 GIRL SCOUTS HEART OF TH	IE SOU	ГН	62-0502197 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organ	izations	· ·
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on I	Nov. 20, 1970 (explain	n in Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus	t complete	Sections A through E	Ξ
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		

6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally	integr	ated Type III supporting orga	nization (see
	instructions).			

Schedule A (Form 990) 2021

Current Year

8

1

2

3 4

5

Minimum Asset Amount (add line 7 to line 6)

Adjusted net income for prior year (from Section A, line 8, column A)

Minimum asset amount for prior year (from Section B, line 8, column A)

Section C - Distributable Amount

Enter greater of line 2 or line 3.

Income tax imposed in prior year

Enter 0.85 of line 1.

1

3

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2021			
а	From 2016			
b	From 2017			
С	From 2018			
d	From 2019			
е	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
i	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2017			
b	Excess from 2018			
С	Excess from 2019			
d	Excess from 2020			
е	Excess from 2021			

Schedule A (Form 990) 2021

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

GIRL SCOUTS HEART OF THE SOUTH

Employer identification number 62-0502197

Par			r Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lir	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(a) zenor adviced ianiae	(a) i and and only accounts
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		funds
3	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
Ü	for charitable purposes and not for the benefit of the donor		
Par		ganization answered "Yes" on Form 990. Part	
1	Purpose(s) of conservation easements held by the organizat	-	,
·	Preservation of land for public use (for example, recreations)		istorically important land area
	Protection of natural habitat		ertified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qual	ified conservation contribution in the form of a	a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
	Total acreage restricted by conservation easements		
	Number of conservation easements on a certified historic st		
	Number of conservation easements included in (c) acquired		
	listed in the National Register		
3	Number of conservation easements modified, transferred, re		
	year ►		
4	Number of states where property subject to conservation ea	asement is located >	
5	Does the organization have a written policy regarding the pe	eriodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements	it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting	, handling of violations, and enforcing conserv	vation easements during the year
	>		
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conservatior	n easements during the year
	▶ \$		
8	Does each conservation easement reported on line 2(d) abo	ve satisfy the requirements of section 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservat	ion easements in its revenue and expense sta	atement and
	balance sheet, and include, if applicable, the text of the foot	note to the organization's financial statement	s that describes the
	organization's accounting for conservation easements.		
Par			er Similar Assets.
	Complete if the organization answered "Yes" on Forn		
1a	If the organization elected, as permitted under FASB ASC 99		
	of art, historical treasures, or other similar assets held for pu		erance of public
	service, provide in Part XIII the text of the footnote to its fina		
b	If the organization elected, as permitted under FASB ASC 99		
	art, historical treasures, or other similar assets held for public	c exhibition, education, or research in furthera	ance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		· · · · · · · · · · · · · · · · · · ·
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical tre	- · · · · · · · · · · · · · · · · · · ·	ain, provide
	the following amounts required to be reported under FASB A		
	Revenue included on Form 990, Part VIII, line 1		· · · · · · · · · · · · · · · · · · ·
	Assets included in Form 990, Part X		
LHA	For Paperwork Reduction Act Notice, see the Instruction	is for Form 990.	Schedule D (Form 990) 2021

132051 10-28-21

Pai	t III Organizations Maintaining C	collections of A	rt, Historical Tı	easures, or	Other	Similar A	ssets	continue	ed)
3	Using the organization's acquisition, accessi	on, and other record	ls, check any of the	following that	make siç	gnificant use o	f its		
	collection items (check all that apply):								
а	Public exhibition	d	Loan or exc	hange progran	n				
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how they further t	he organization	n's exem	pt purpose in	Part XI	II.	
5	During the year, did the organization solicit of	r receive donations	of art, historical trea	sures, or other	similar a	assets			
	to be sold to raise funds rather than to be ma							es	<u> </u>
Pai	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa	•	ete if the organization	on answered "Y	'es" on F	Form 990, Parl	t IV, line	9, or	
1a	Is the organization an agent, trustee, custod		•					,	X No
	on Form 990, Part X?						Ш Ү	es	LA⊒ NO
D	If "Yes," explain the arrangement in Part XIII	and complete the to	llowing table:				Δr	nount	
_	Desiration belones					40		nount	
	Beginning balance								
	Additions during the year								
_	Distributions during the year					1e			
t 20	Ending balance							es	X No
	If "Yes," explain the arrangement in Part XIII.					•			
_	t V Endowment Funds. Complete i)			
	TT THE THE TENT OF	(a) Current year	(b) Prior year			1) Three years b	ack (e) Four ve	ars back
1 a	Beginning of year balance	44,860.	44,856	+	592.	43,7			43,244.
	Contributions	,		,,					
	Net investment earnings, gains, and losses	210.	4.		264.	8	56.		492.
	Grants or scholarships								
	Other expenditures for facilities								
Ū	and programs								
f	Administrative expenses								
	End of year balance	45,070.	44,860,	44.	856.	44,5	92.		43,736.
2	Provide the estimated percentage of the curr		e (line 1a. column (a)) held as:		·			
	Board designated or quasi-endowment	,	%	-,,					
	Permanent endowment ▶	%	_ ′ -						
		<u></u> , - %							
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.							
За	Are there endowment funds not in the posse	•	ation that are held a	and administere	ed for the	e organization			
	by:	ŭ				J		Y	es No
	(i) Unrelated organizations						[Ba(i)	X
	(ii) Related organizations							Ba(ii)	X
b	If "Yes" on line 3a(ii), are the related organiza							3b	
4	Describe in Part XIII the intended uses of the	organization's endo	wment funds.				_		
Pai	t VI Land, Buildings, and Equipm	ent.							
	Complete if the organization answere	d "Yes" on Form 990), Part IV, line 11a.	See Form 990,	Part X, li	ne 10.			
	Description of property	(a) Cost or o		t or other	. ,	cumulated	(d)	Book v	alue
		basis (investr	, I	(other)	depr	eciation			
1a	Land			0,639.					,639.
b	Buildings		2,93	88,197.	2,1	70,713.		767	,484.
С	Leasehold improvements							, -	
d	Equipment			5,295.		55,992.			,303.
	Other			.6,338.	2	14,486.			,852.
Tota	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	X, column (B), line	10c.)			_		<u>,278.</u>
						Coho	dula D	Earm 0	100/ 2021

Schedule D (Form 990) 2021

	HEART OF THE	E SOUTH 62	-0502197 _{Page} 3
Part VII Investments - Other Securities. Complete if the organization answered "Yes" of	on Form 990 Part IV line	e 11h See Form 990 Part X line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives			<u> </u>
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H) Total (Col. (h) must squal Form 000, Part V. col. (P) line 12.)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of	on Form 990. Part IV. line	e 11c. See Form 990. Part X. line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			,
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	5 000 B 1 W 1	44 L O . E	
Complete if the organization answered "Yes" o		e 11d. See Form 990, Part X, line 15.	(h) Dook value
	Description		(b) Book value
(1)			
(2)			
(3)			
(4) (5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)	•	
Part X Other Liabilities.		·	
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	e 11e or 11f. See Form 990, Part X, line 25	5.
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Schedule D (Form 990) 2021

(8)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Sche	edule D (Form 990) 2021 GIRL SCOUTS HEART OF TH	HE SOUTH		62-0	0502197 _{Page} 4
	rt XI Reconciliation of Revenue per Audited Financial Sta				
	Complete if the organization answered "Yes" on Form 990, Part IV, lir				2 050 221
1	Total revenue, gains, and other support per audited financial statements			1	3,950,221.
	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1	002 E11		
	Net unrealized gains (losses) on investments		-883,511. 3,294.		
	Donated services and use of facilities		3,294.		
	Recoveries of prior year grants		10 104		
	Other (Describe in Part XIII.)		12,124.		0.00 0.00
	Add lines 2a through 2d			2e	-868,093.
3	Subtract line 2e from line 1			3	4,818,314.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 . 1			
	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIII.)	4b			0
С	Add lines 4a and 4b			4c	0.
<u>5</u>	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.			5	4,818,314.
Pa	rt XII Reconciliation of Expenses per Audited Financial St		i Expenses per	Retu	rn.
	Complete if the organization answered "Yes" on Form 990, Part IV, lir				2 102 025
1	Total expenses and losses per audited financial statements			1	3,183,025.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 - 1			
	Donated services and use of facilities				
	Prior year adjustments				
	Other losses		10 104		
	Other (Describe in Part XIII.)		12,124.		10 104
	Add lines 2a through 2d			2e	12,124.
3	Subtract line 2e from line 1			3	3,170,901.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1			
	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIII.)	4b			0
	Add lines 4a and 4b			4c	0.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	18.)		5	3,170,901.
	rt XIII Supplemental Information.				
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	•		4; Part	X, line 2; Part XI,
PAI	RT XI, LINE 2D - OTHER ADJUSTMENTS:				
SP	ECIAL EVENTS				12,124.
PAI	RT XII, LINE 2D - OTHER ADJUSTMENTS:				
SPI	ECIAL EVENTS				12,124.

Schedule D (Form 990) 2021

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number Name of the organization GIRL SCOUTS HEART OF THE SOUTH 62-0502197 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Internet and email solicitations b Solicitation of government grants ☐ Phone solicitations In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or Yes No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) have custody or control of contributions? (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

132081 10-21-21

Schedule G (Form 990) 2021

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gr	oss income on Form 990)-EZ, lines 1 and 6b. List	events with gross receip	ots greater than \$5,000.			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events			
			GROOVIN ON	DESSERT					
			THE GREEN	FIRST	4	(add col. (a) through			
			(event type)	(event type)	(total number)	col. (c))			
Revenue			71 7	()1 /	,				
ve.	4	Gross receipts	55,320.	8,984.	1,352.	65,656.			
æ	'	dioss receipts	33,320.	0,301.	1,332.	03,030.			
	_	Lance Combile tions							
	2	Less: Contributions							
	_	Overa in a come (line 1 prince line 0)	55,320.	8,984.	1,352.	65,656.			
	3	Gross income (line 1 minus line 2)	33,320.	0,504.	1,332.	03,030.			
	_	Cook prince							
	4	Cash prizes							
	_	Namanakasi							
Ś	5	Noncash prizes							
nse	_	D 1/6 333							
Direct Expenses	6	Rent/facility costs							
Ê			1 1 5 0			1 150			
<u>9</u>	7	Food and beverages	1,159.			1,159.			
Ճ									
		Entertainment	10 010		F3	10 005			
	9	Other direct expenses	10,912.		53.	10,965.			
						12,124.			
_		Net income summary. Subtract line 10 from li				53,532.			
Pa	rt I		answered "Yes" on Forn	n 990, Part IV, line 19, or	reported more than				
		\$15,000 on Form 990-EZ, line 6a.	1						
e			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add			
Revenue				niligo/progressive niligo		col. (a) through col. (c))			
Вè									
	1	Gross revenue							
es	2	Cash prizes							
ens									
Direct Expenses	3	Noncash prizes							
당									
Ş	4	Rent/facility costs							
_									
	5	Other direct expenses							
			Yes %	Yes %	Yes %				
	6	Volunteer labor	∟ No	∟∟ No	└── No				
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)		>				
	_								
	8	Net gaming income summary. Subtract line 7	from line 1, column (d))				
		ter the state(s) in which the organization condu	· · · · -						
		the organization licensed to conduct gaming a	ctivities in each of these	states?		Yes No			
b	lf "I	No," explain:							
	_								
		ere any of the organization's gaming licenses re			year?	Yes No			
b	If "Yes," explain:								

Schedule G (Form 990) 2021

132082 10-21-21

Sch	edule G (Form 990) 2021	GIRL	SCOUTS	HEART	OF THE	SOUTH	62-	-05023	197	Page 3
11	Does the organization conduct g	aming activ	ities with nonr	members?				🔲 ነ	Yes	☐ No
	Is the organization a grantor, ber									
	to administer charitable gaming?							□ ነ	Yes	☐ No
13	Indicate the percentage of gamir									
a	The organization's facility							. 13a		%
b	An outside facility							. 13b		%
14	Enter the name and address of the	ne person v	vho prepares t	he organiza	tion's gaming	/special events	books and records:			
	Name									
	Address ►									
15a	Does the organization have a cor	ntract with a	a third party fro	om whom th	e organizatio	n receives gam	ing revenue?	□ '	Yes	☐ No
b	If "Yes," enter the amount of gan	nina revenu	e received by	the organiza	ation ▶\$		and the amount			
	of gaming revenue retained by the									
c	If "Yes," enter name and address		· · · · · · · · · · · · · · · · · · ·		_					
	Name									
	Address >									
16	Gaming manager information:									
	Name									
	Gaming manager compensation ▶ \$									
	Description of services provided	•								
	2 dadan pinan ar aar maaa piranaaa									
				┌ .						
	Director/officer	∟ Emp	loyee	L ind	dependent co	ntractor				
17	Mandatory distributions:									
	Is the organization required unde	er state law	to make charit	table distribi	utions from th	e gaming proce	eeds to			
	retain the state gaming license?							D	Yes	☐ No
b	Enter the amount of distributions	required u	nder state law	to be distrib	outed to other	r exempt organ	izations or spent in the			
_	organization's own exempt activi									
Pa	rt IV Supplemental Info			=	•			Part III, lin	ies 9,	9b, 10b,
	15b, 15c, 16, and 17b, a	s applicable	e. Also provide	any additio	nal informatio	n. See instruct	ions.			

Schedule G	i (Form 990)	GIRL	SCOUTS	HEART	OF	THE	SOUTH	62-0502197	Page 4
Part IV	(Form 990) Supplemental I	nformation (co	ontinued)						
		·	· · ·						

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

PLACE.

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-FZ.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

Name of the organization

GIRL SCOUTS HEART OF THE SOUTH

Employer identification number 62-0502197

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FORM 990, PART VI, SECTION A, LINE 7A:

ALL ADULTS AND GIRLS OVER THE AGE OF 14 ARE ELIGIBLE TO VOTE FOR MEMBERS OF THE BOARD AND NOMINATING COMMITTEE.

FORM 990, PART VI, SECTION A, LINE 7B:

DECISIONS THAT ARE SUBJECT TO THE APPROVAL OF THE MEMBERS ARE CHANGES IN BY-LAWS AND ELECTING BOARD AND NOMINATING COMMITTEE MEMBERS.

FORM 990, PART VI, SECTION B, LINE 11B:

SENIOR DIRECTOR OF FINANCE REVIEWS DOCUMENT FOR ACCURACY THEN SUBMITS TO

CEO AND TREASURER FOR REVIEW. A COPY OF THE 990 IS ALSO MADE AVAILABLE TO

THE BOARD TO REVIEW.

FORM 990, PART VI, SECTION B, LINE 12C:

STAFF AND BOARD MEMBERS ARE REQUIRED TO FILL OUT A CONFLICT OF INTEREST UPON EMPLOYMENT AND ANNUALLY.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION IS DECIDED UPON BY REVIEWING THE EMPLOYEE'S JOB DESCRIPTIONS,

INPUT FROM OUT NATIONAL ORGANIZATION AND THEIR CONSULTANTS, AND COMPARABLE

POSITIONS FROM OUTSIDE THE ORGANIZATION ARE REVIEWED THIS IS ALL DONE TO

MAKE SURE THAT THE COUNCIL IS GIVING COMPARABLE PAY FOR COMPARABLE WORK.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Page 2 Name of the organization **Employer identification number** GIRL SCOUTS HEART OF THE SOUTH 62-0502197 THE CEO COMPENSATION IS HANDLED BY THE BOARD OF DIRECTORS. ALL OTHER EMPLOYEE SALARIES ARE APPROVED BY THE BOARD OF DIRECTORS IN THE BUDGET PROCESS. FORM 990, PART VI, SECTION C, LINE 19: ANNUAL REPORTS WITH FINANCIAL INFORMATION, 990 AND AUDIT ARE AVAILABLE ON WEBSITE. ALL FINANCIAL DOCUMENTS ARE AVAILABLE FROM SENIOR DIRECTOR OF FINANCE TO THE PUBLIC IN MEMPHIS OFFICE. FORM 990, PART XII, LINE 2C THIS PROCESS IS THE SAME AS THE PRIOR YEAR.